

SUMMARY: YCAP ACTIONS, 28 JULY 2014

Strategy 1: Partnering with communities

Action	Lead/Date by	Comment	Status
1. Partner with communities to develop guidance and tools on youth justice	MOJ (develop) All (implement) 31 Dec 2013	Youth justice related guidance and tools have been made available on the MoJ YCAP website. Further development of the toolkit underway including a range of new tools to help communities develop action plans (due for release of first of these in July) and information products being developed as part of the YCAP Information Sharing actions.	PARTIALLY COMPLETE
2. Partner with communities to develop a feedback loop so communities can evaluate how they are doing and update the YJGG on what's working and what isn't	MOJ & Central operational Support Group (process) All (responsible) 31 Dec 2013	A YCAP email address is being used to provide YCAP updates Youth Offending Teams and other key contacts, and to receive feedback. A more comprehensive web-based system is being developed, which will allow communities to communicate effectively with each other and with government agencies.	PARTIALLY COMPLETE
3. Partner with communities to develop action plans (where they are not in place) with a strong focus on preventing youth crime which address local issues and find solutions	All Phase 1 (30 June 2014) Phase 2 (Start Sept 2015) Phase 3 (future)	Six Youth Offending Teams have completed action plans, 4 are working on plans and a further 13 intend to. Two successful YCAP Innovation Fund applicants will develop actions plans. YCAP is working with the Social Sector Trials and other justice sector initiatives to ensure programmes complement each other. Work is underway to support communities to develop action plans in targeted 'harder to reach' communities.	COMPLETE and ONGOING
4. Develop methods to evaluate community programmes and initiatives	MSD (lead) All (implement) 30 June 2015	A literature review has been completed and work started on a framework for a tool.	ON TRACK

Strategy 2: Reducing escalation

Action	Lead/Date by	Comment	Status
5. Ensure the majority of cases are referred to Police Youth Aid	Police 30 June 2015	Police had developed a mini-Youth Offending Risk Seriousness Tool. Implemented began from 30 June 2014. A national Youth Apprehension Decision-Making Model has also been developed and tested. This was rolled out to front line in 12 joint Police/CYF regional workshops.	ON TRACK
6. Develop a process of early case consultation	Police and CYF 30 June 2015		ON TRACK
7. Implement operational improvements in the Youth Court	MOJ (Courts) 30 June 2014	A Youth Court key responsibilities document was completed A workshop providing an opportunity for expert Youth Court staff to share specialised knowledge to improve processes was held. A handbook for lay advocates with a supporting training package was completed and delivered for the first time to new Lay Advocates at Manukau DC in April. New Rangatahi Courts were established at Christchurch and Huntly in March 2014. Support for the existing 10 Rangatahi Courts is ongoing.	COMPLETE and ONGOING
8. Explore the introduction of youth advocates at non-court ordered FGCs	MOJ and MSD 30 June 2014	An options paper was developed and agencies consulted. Agencies are currently considering options, including funding implications.	COMPLETE and ONGOING
9. Increase attendance of youth forensic mental health staff at Youth Courts	MOH 30 June 2014	25 FTE specialist youth forensic clinicians were recruited nationally in 2012/13. A further 8 FTEs are being recruited in 2013/14 and 7 FTEs in 2014/15. Clinicians' role includes providing specialist screening and advice in the Youth Court, and treatment and support services for young people in the community or CYF youth justice residences.	COMPLETE
10. Practice changes to guide police officers to charge young offenders only when custody or bail with conditions is required	Police 30 June 2015	As above (actions 5 & 6)	ON TRACK
11. Increase alternatives to the remand of young people in residential facilities (without compromising community safety) leading to a reduction in the length of stay for young people on remand in residences	MSD 30 June 2015	An assessment model has been piloted at Korowai Manaaki Youth Justice Residence and subsequently extended across all 7 Youth Justice Teams in Auckland. EM bail monitoring transferred to Corrections. Work to assess and monitor remand decision-making underway.	ON TRACK

Strategy 3: Early and sustainable exits

Action	Lead /Date by	Comment	Status
12. Improve the quality and outcomes of FGCs and increase the involvement of communities in FGC processes	CYF 30 June 2014	New FGC practice standards and guidance developed and implemented. New resources developed to help professionals from other agencies understand FGC process. 12 Kaiwhakataka appointed to support, coach and mentor FGC co-ordinators. Induction package for the Kaiwhakataka developed, and an accreditation model for FGC coordinators agreed, in principle. An iwi co-facilitation pilot commenced in Gisborne with recommendations expected at the end of 2014.	COMPLETE and ONGOING
13. Provide advice on what works to support peer affiliations and group work as part of, or following, youth justice interventions	MSD 30 June 2015	Initial scoping and literature review completed. Analysis begun.	ON TRACK
14. Increase and strengthen the range of alternative options (including Police Alternative Actions) and limit escalation to FGCs to those young people where the level and frequency of offending requires it	Police and CYF 30 June 2015	Work with Social Sector Trials ongoing to ensure they support Police AAs.	ON TRACK
15. Implement the 'Mental Health and Addiction Service Development Plan 2012–2017'	MOH 30 June 2015	Implementation of <i>Rising to the Challenge</i> ongoing including: <ul style="list-style-type: none"> • Triple P parenting piloted in 4 DHBs • Pilot AOD treatment courts operating for 1 year with 7 supporting beds purchased • RFP to identify 10 bed secure youth forensic inpatient service concluded 	ON TRACK
16. Expand the transition model used for young people in residences to all out-of-home placements	MSD 30 June 2014	Revised transitions policy in place to improve planning and support for young people and their families when young person returns to the community after time in a Youth Justice residence. Further work to develop a monitoring framework and undertake analysis about 'barriers to implementation' underway.	COMPLETE and ONGOING
17. Increase the focus on evidence-based programmes	MSD 30 June 2014	Stock-take of effective programmes and approaches that reduce youth offending and improve the well-being of children and young people complete. A detailed report to inform funders and decision makers how and when to invest in evidence-based practices and services is under development. It will consider various issues, including the needs of young people in the youth justice system.	PARTIALLY COMPLETE

Building block 1: Governance

Action	Lead/Date by	Comment	Status
18. Establish a new governance framework	MOJ <i>Dec 2013</i>	National governance provided by Youth Justice Governance Group made up of senior managers from a variety of government agencies and reporting to Associate Justice Minister. An Implementation Steering Group provides operational support for putting the Plan in place. At the local level, communities have flexibility to use governance structures that suit their situations, with appropriate support from government agencies.	COMPLETE
19. Replace the Independent Advisory Group with a new ministerial consultative group	MOJ <i>31 Dec 2013</i>	IAG disestablished and Advisory Group including 8 individuals established.	COMPLETE
20. Ensure significant Māori representation on the new ministerial consultative group	MOJ <i>31 Dec 2013</i>	As above	COMPLETE
21. Complete a biennial review of YCAP progress	MOJ (lead) All (responsible) <i>31 Aug every 2 years</i>	Planning started.	ON TRACK
22. Identify a new work programme every two years	All <i>31 Aug 2015</i>	Action not yet required	NOT YET REQUIRED

Building block 2: Workforce

Action	Lead/Date by	Comment	Status
23. Map what organisations and professionals the youth justice workforce is comprised of across communities, providers and agencies	All 30 June 2014	Agencies have identified information they hold on the core government Youth Justice workforce and locations of Youth Justice resources throughout New Zealand. This information will be collated and provided via the YCAP Toolkit. NOTE: the scope of this action has been changed to focus initially on the Justice, CYF and Police workforce. Subsequent work on this action will proceed in conjunction with workforce development planned under the Vulnerable Children's Action Plan.	PARTIALLY COMPLETE
24. Increase workforce awareness and skills in cultural competency through a collaborative training programme	All 30 June 2015	Progress as for actions 5, 6 & 10, above	ON TRACK
25. Hold a youth offender symposium for youth justice practitioners, academics and frontline staff every two years	All 30 June 2015	Planning started (for event in early 2015).	ON TRACK
26. Explore a collaborative approach to enhance training and workforce development opportunities across professional and non-professional groups and NGOs	All 30 June 2015	Progress as for actions 5, 6, 10 and 24, above. Regular interagency reviews at a national level of current issues in relation to practice, in line with IPCA Joint Thematic Review of young people in custody, commenced.	ON TRACK
27. Enhance a common understanding of the core components in our work, improving consistency in practice and role clarity	CYF, Police, MSD and MOJ 31 Dec 2014	Enhancements to Youth Justice Learning Centre under development.	ON TRACK

Building block 3: Information sharing

Action	Lead/Date by	Comment	Status
28. Improve youth justice system information	MOJ 30 June 2015	YJ KPIs, a national minimum data set and architecture solutions for a central repository identified and agreed. Implementation ongoing.	ON TRACK
29. Monitor youth justice data	MOJ 30 June 2015	As (action 28), above. A monitoring report has been drafted and is being consulted on.	ON TRACK
30. Develop a proposal for an intelligence hub	Police Oct 2013	A proposal has been considered by YYGG. Further information was requested. Consideration of options ongoing.	COMPLETE and ONGOING