Diary Summary

1 - 31 October 2026

Disclaimer: *This table shows scheduled meetings held by the Minister relating to ministerial business, which have been recorded in the Minister's diary. It does not include meetings that relate to the Minister's personal, party political, or parliamentary/constituency roles (such as time spent in the House of Representatives or at one of its select committees, as these are already matters of public record). Travel logistics are not included. It may include meetings which were in the diary but did not eventuate or were placeholders, and may not include unscheduled meetings. Where the portfolio to which a meeting relates is indicated, please note that it is possible material in another portfolio area could also have been covered during the meeting. Please also note attendees to a meeting change frequently so this table may not contain an accurate record of all attendees. Matters that may not be included in this proactive release include information that might breach the privacy of a person, relate to decisions still under active consideration by the Minister, or matters of national security, consistent with the grounds under which matters might be withheld from release under the Official Information Act 1982*

Date	Schedule Time	Meeting	Location	With	Portfolio
2/10/2026	1:00 pm - 2:00 pm	SPEAK: Launch of Capricorn NZ State of the Nation Report	Auckland	Event Attendees	Small Business and Manufacturing
7/10/2026	1:15 pm - 2:15 pm	MEET: Akahu	Auckland	Stakeholders	Commerce and Consumer Affairs
7/10/2026	2:30 pm - 3:30 pm	MEET: eInvoicing Adoption Leaders Group	Auckland	Stakeholders	Small Business and Manufacturing
8/10/2026	7:30 pm - 9:00 pm	SPEAK: New Zealand Procurement Awards	Auckland	Event Attendees	Minister
13/10/2026	9:00 am - 9:30 am	MEET: ALENZ	Online	Stakeholders	Commerce and Consumer Affairs
15/10/2026	6:30 am - 7:00 am	Media: Interview	Phone Call	Media	Commerce and Consumer Affairs
15/10/2026	7:20 am - 9:00 am	SPEAK: IBANZ State of the Sector Report Launch	Auckland	Event Attendees	Commerce and Consumer Affairs
15/10/2026	12:00 pm - 1:30 pm	ATTEND/SPEAK: Family Business NZ Insights Conference	Auckland	Event Attendees	Small Business and Manufacturing

Proactively released under the Official Information Act 1982

15/10/2026	6:30 pm - 10:30 pm	ATTEND: ADHD NZ Colour Tie Gala	Auckland	Event Attendees	Minister
16/10/2026	9:00 am - 9:30 am	MEDIA: Interview	Online	Media	Minister
16/10/2026	5:45 pm - 8:30 pm	SPEAK: Business North Harbour Boss Day	Auckland	Event Attendees	Small Business and Manufacturing
19/10/2026	12:30 pm - 1:00 pm	CALL: Shining Peak Brewing Limited	Online	Stakeholders	Small Business and Manufacturing
21/10/2026	11:30 am - 12:15 pm	MEET: Angel Association of NZ	Auckland	Stakeholders	Commerce and Consumer Affairs
22/10/2026	6:30 am - 9:00 am	ATTEND: Mood of the Board Room 2026	Auckland	Event Attendees	Minister
22/10/2026	5:45 pm - 7:15 pm	SPEAK: Mastercard State of New Zealand Dining Report Launch and Industry Dinner	Auckland	Event Attendees	Small Business and Manufacturing
23/10/2026	10:00 am - 11:30 am	MEDIA: Xero 'Open for Small Business' Podcast	Auckland	Media	Small Business and Manufacturing
23/10/2026	1:00 pm - 2:30 pm	VISIT: Babich Winery & Bottling Plant	Auckland	Stakeholders	Small Business and Manufacturing
27/10/2026	2:00 pm - 2:30 pm	MEET: Major Electricity Users' Group	Online	Stakeholders	Commerce and Consumer Affairs
28/10/2026	1:30 pm - 2:30 pm	MEET: ALENZ	Auckland	Stakeholders	Commerce and Consumer Affairs
31/10/2026	11:15 am - 12:00 pm	ATTEND: ANZ Diwali Opening Ceremony	Auckland	Event Attendees	Minister

Proactively released under the Official Information Act 1982

31/10/2026	6:00 pm - 10:00 pm	SPEAK: NZ Chinese Business Awards Ceremony Gala Dinner	Auckland	Event Attendees	Small Business and Manufacturing

Proactively released under the Official Information Act 1982