Timeframe regarding InterIslander ferry replacement project (Project iReX)

Date and development	Details
November 2018 KiwiRail submits an Indicative Business Case in advance of Budget 2019.	Business case identifies preference for two large, rail-enabled ferries. The total project cost, including landside costs, is estimated at \$775m. The project has a positive Net Present Value of \$30m.
May 2019 Budget 2019.	Crown allocates \$35m to KiwiRail to support Project iReX's inception, and to commence research, development, and design work on ferries.
November 2019 KiwiRail submits a Budget 2020 bid.	KiwiRail submits a budget bid seeking Crown funding to deliver Project iReX, especially the procurement of new ferries and to support KiwiRail's contribution to landside development.
	The total project cost is now forecast at \$1.389b. The project has a Net Present Value of \$2m.
May 2020	Crown allocates \$400.1m to KiwiRail to fund the project.
Budget 2020.	The Crown's expectation is that this will be the last Crown funding for the project. The expectation is that KiwiRail (and other parties) will privately fund as much of the project as possible, with not all costs falling on the Crown.
June 2021 KiwiRail provides Ministers	KiwiRail completes the Detailed Business Case and confirms the Board's preference for two large rail-enabled ferries.
with a Detailed Business	The total project cost is now forecast at \$1.45b and the project has a Net Present Value of \$207m.
Case, a \$257m funding request and seeks Major Transaction approval.	KiwiRail's shareholding Ministers approve the project as a Major Transaction (as required under the Companies Act 1993), and Cabinet establishes a tagged contingency sufficient to meet the funding shortfall.
	The expectation is that KiwiRail (and other parties) will privately fund as much of the project as possible, with not all costs falling on the Crown.
30 June 2021 KiwiRail and Hyundai Mipo Dockyard sign ferry- building contracts.	KiwiRail enters into fixed price contracts with Hyundai Mipo Dockyard for two large rail-enabled ferries to arrive in 2025 and 2026. [Note this timing was amended in 2023 for both ferries to arrive in 2026]. KiwiRail confirms \$350 million of lending from commercial markets to support procurement contract.
October 2022 Letter from KiwiRail to Ministers.	KiwiRail advises Government of cost escalation in the terminals, noting market engagement with construction partners will result in initial price estimates for the terminals programme in December 2022. KiwiRail noted that, in a 'worst case scenario' the tagged contingency would need to increase by \$280m.
February 2023	Briefing advises of significant cost escalation to approximately \$2.6 billion.
Briefing from the KiwiRail Chair to Ministers.	Further Crown funding is sought in addition to KiwiRail accessing the tagged contingency. The Board confirms its view that the project as scoped is the best commercial option, despite now having a significantly negative Net Present Value.

Date and development	Details
	Ministers request KiwiRail provide further information and work with officials to analyse different options for Ministers to consider.
September 2023 Project iReX funding considered by Cabinet.	Cabinet makes an in-principle funding decision regarding Project iReX and communicates this to KiwiRail, which is referenced in KiwiRail's FY23 Annual Report. This funding is not sufficient to complete the full project as scoped by KiwiRail.
Early-November 2023 Incoming government briefed on project.	Incoming government informed of the most recent cost escalation (approximately \$2.6 billion).
Late-November 2023 KiwiRail advises of further cost escalation.	KiwiRail advises of further cost escalation. Total project costs are now approximately \$3 billion.
December 2023 Cabinet makes a decision and informs KiwiRail.	Cabinet considers the project and on 12 December 2023 advises KiwiRail that the Crown will not meet the funding shortfall that has arisen since 2021.